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Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.

The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.

Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.

In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

Legislation

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:

'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter;

Section 53 of the MFMA stipulates that the Executive Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the District Municipality:

- (1) Monthly projections of revenue to be collected by source
- (2) Monthly projections of expenditure (operating and capital) and revenue for each vote
- (3) Quarterly projections of service delivery targets and performance indicators for each vote
- * Section 1 of the MFMA defines a "vote" as:
- a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the

Methodology and Content

National Treasury directives are clear on the contents and methodology to derive at the SDBIP.

As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.

The SDBIP is describes as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.

Circular 13 highlights the following 5 necessary components to be presented in the SDBIP:

- 1. Monthly projections of revenue to be collected for each source
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Ward information for expenditure and service delivery

The Thabazimbi Municipality has incorporated these components into their SDBIP as follows:

- Quarterly projections of service delivery targets and performance indicators for each vote.
- 2. Projects indicating the applicable wards.
- 3. Projects works plan (Operational and Capital) indicating the expenditure over 3 years.
- 4. Projects works plan (Operational and Capital) indicating monthly projected expenditure.
- 5. Projects works plan (Operational and Capital) indicating quarterly milestones.
- 6. Revenue and Expenditure by Vote over three years.
- 7. Capital Expenditure by Vote, over three years.
- 8. Revenue by Source.

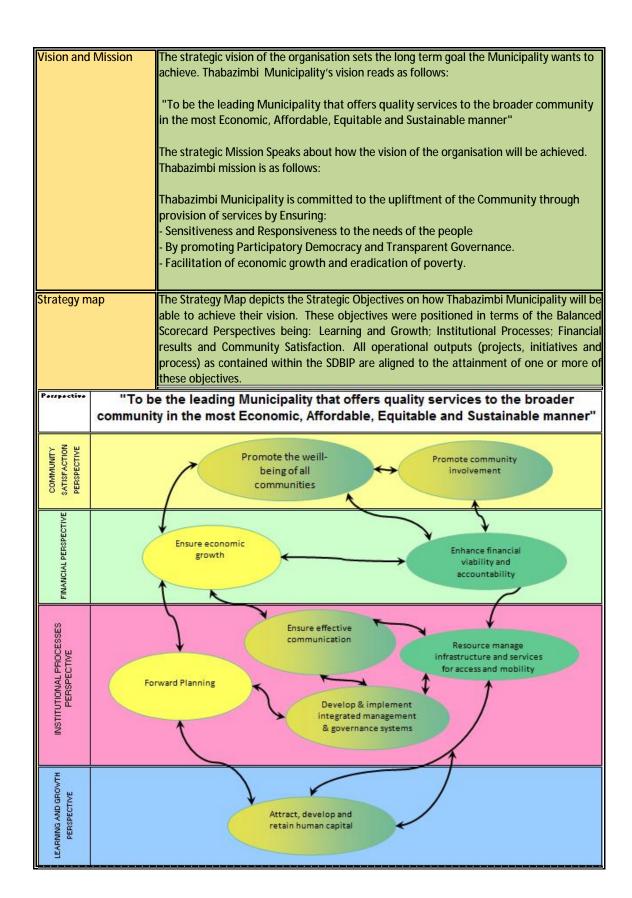
The SDBIP of the Thabazimbi Municipality consists of Strategic Objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The Municipal Manager takes responsibility for the Strategic Indicators and Objectives which will form part of his Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.

The Strategic Indicators give rise to the Institutional Indicators for which the Senior Managers will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.

Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.

The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager and Directors in delivering services to the community

| Votes and Operational | Municipal Manager | To lead, direct and manage a motivated and inspired |
|-----------------------|---|---|
| objectives | Office (Vote 002) | Administration and account to the Thabazimbi Municipal Council as |
| | - · · · · · · · · · · · · · · · · · · · | Accounting Officer for long term Municipal sustainability to achieve |
| | | a good creditor rating within the requirements of the relevant |
| | | legislation and whereas the following sections within the |
| | | department i.e. Legal, Youth, Disabled and Women Desk, |
| | | Communication, IGR and Internal Auditing is managed for |
| | | integration, marginalised poverty alleviation, efficient, economic |
| | | and offective communications and corving delivery. To ensure a |
| | Finance | To secure sound and sustainable management of the financial |
| | (Vote 003) | affairs of ThabazimbiMunicipality by managing the budget and |
| | | treasury office and advising and if necessary assisting the |
| | | accounting officer and other directors of their duties and delegation |
| | | contained in the MFMA. Ensuring that the Municipality is 100% |
| | | financially viable when it comes to Cost Coverage and to manage |
| | | the Grant Revenue of the municipality so that no grant funding is |
| | Community Services | To co-ordinate Sports Arts and culture, Safety and security, |
| | (Vote 007) | Environmental and Waste management, as well as Social |
| | | development programmes. |
| | Technical Services | To ensure that the service delivery requirements for waste |
| | (Vote 005) | removal, roads and transport are met for universal access to basic |
| | | services. To monitor and facilitate where possible the provision of |
| | | water and sanitation services by Waterberg District Municipality. |
| | | To monitor infrastructure projects and ensure 100% MIG |
| | Corporate Services | Efficient and effective human resources and information |
| | (Vote 006) | technology provision and management and the provision of high |
| | | quality customer orientated administrative and systems. Ensuring |
| | | 100% compliance to the Skills Development Employment Equity |
| | Planning and | To direct the ThabazimbiMunicipality's resources for advanced |
| | Economic | economic development and investment growth through |
| | Development | appropriate town and infrastructure planning where an |
| | (Vote 004) | environment is created for all residents to have sustainable income. |
| | | To ensure that all developments take place according to the Spatial |
| | | Development Framework and that the community's needs are |



Strategic Performance Indicators and Targets - Responsibility of the Municipal Manager

Performance Indicators and Targets for the following Functions, Sub-functions and Votes:

Performance Indicators - Office of the MM - Vote no: 002

Function: Office of the Municipal Manager

Sub-functions: Internal Audit

Strategic Indicators (Office of the Municipal Manager) - Vote no: 002

| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending |
|---|--|---|---|--------------|----------------------------|----------------------------|----------------------------|------------|
| КРА | Strategic Objective | Programme | Strategic Indicator | Allitual | Sep/10 | Dec/10 | Mar/11 | Jun/11 |
| NI A | Strategic Objective | Trogramme | Strategic indicator | Projected | Projected | Projected | Projected | Projected |
| | | | | Target 10/11 | Target | Target | Target | Target |
| Transformation and Organisational Development | Forward Planning | Planning and Development | Final IDP document adopted by end May | 100% | Not aplicable this quarter | Not aplicable this quarter | Not aplicable this quarter | 100% |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | # of S52 reports submitted on time | 1 | 1 | 2 | 3 | 4 |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Skills Development and Training | % municipality's (operational) budget actually spent on implementing the workplace skills plan | 1% | n/a | n/a | n/a | 1% |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | # of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan | | n/a | n/a | n/a | 6 |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | % of critical budgeted vacancies filLocal Economic Development with suitable qualified candidates | 100% | 10% | 50% | 75% | 100% |

Strategic Performance Indicators and Targets - Responsibility of the Municipal Manager

Performance Indicators and Targets for the following Functions, Sub-functions and Votes:

Performance Indicators - Office of the MM - Vote no: 002

Function: Office of the Municipal Manager

Sub-functions: Internal Audit

Strategic Indicators (Office of the Municipal Manager) - Vote no: 002

| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending |
|--|--|--|--|--------------|-------------------------------|------------|-------------------------------|-------------------------------|
| KPA | Strategic Objective | Programme | Strategic Indicator | Allitual | Sep/10 | Dec/10 | Mar/11 | Jun/11 |
| N/A | Strategic Objective | rrogramme | Strategic indicator | Projected | Projected | Projected | Projected | Projected |
| | | | | Target 10/11 | Target | Target | Target | Target |
| Basic Service Delivery | To promote community involvement | Indigent | % of registered indigents provided with free basic services | 100% | 100% | 100% | 100% | 100% |
| Local Economic Development | Ensure economic growth | Local Economic Development | # strategic economic partnerships established (DBSA, CSIR, DEDET, TUKS, MDM, ARC) | 2 | 1 | 1 | 1 | 2 |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | % personnel costs (r-value salaries budget including benefits / r-value total operating budget) | 40% | 40% | 40% | 40% | 40% |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | % budget variance on capital expenditure | 5% | 5% | 5% | 5% | 5% |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | % budget variance on operational expenditure | 10% | 10% | 10% | 10% | 10% |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | Unqualified AG report | 100% | Not aplicable this quarter | 100% | Not aplicable this quarter | Not aplicable this quarter |

Strategic Performance Indicators and Targets - Responsibility of the Municipal Manager

Performance Indicators and Targets for the following Functions, Sub-functions and Votes:

Performance Indicators - Office of the MM - Vote no: 002

Function: Office of the Municipal Manager

Sub-functions: Internal Audit

Strategic Indicators (Office of the Municipal Manager) - Vote no: 002

| КРА | Strategic Objective | Programme | Strategic Indicator | Annual Projected Target 10/11 | Otr Ending Sep/10 Projected Target | Otr Ending Dec/10 Projected Target | Otr Ending Mar/11 Projected Target | Otr Ending Jun/11 Projected Target |
|--|--|----------------|--|-------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % issues raised in last AG report addressed | 100% | Not applicable this quarter | 20% | 60% | 100% |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration | % management decisions implemented (# decisions implemented / # management decisions taken as %) | 90% | 90% | 90% | 90% | 90% |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration | % council resolutions implemented | 100% | 100% | 100% | 100% | 100% |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | = | | |
|---|---|---|---|---------------------|---------------------|---------------------|---------------------|------------|--|--|
| | itors - Budget and Treas | | ctions, sub-functions and | VOICS | | | | | | |
| | Budget and Treasury | sury - vote no. 003 | | | | | | | | |
| Sub-functions: | Chief Financial Officer | | | | | | | | | |
| | Supply Chain and Expe | nditure | | | | | | | | |
| | Debtor's Management | | | | | | | | | |
| | Financial Reporting | | | | | | | | | |
| | | | | Ammunal | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| KPA Strategic Objective | Strategic Objective | Programme | Institutional Indicator | Annual | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | |
| | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | # Quarterly departmental performance reports completed within one week of end of quarter | 4 | 1 | 2 | 3 | 4 | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | Total # monthly departmental reports submitted | 12 | 3 | 6 | 9 | 12 | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects started on time per department | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed on time per department | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed within budget per department | 90% | 90% | 90% | 90% | 90% | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | | |
|---------------------------|---|-----------------------|---|--------------|------------|------------|------------|------------|--|--|--|
| Performance Indica | itors - Budget and Trea | sury - Vote no: 003 | | | | | | | | | |
| Function: | Budget and Treasury | • | | | | | | | | | |
| Sub-functions: | Chief Financial Officer | | | | | | | | | | |
| | Supply Chain and Expe | enditure | | | | | | | | | |
| | Debtor's Management | t and Income | | | | | | | | | |
| | Financial Reporting | ¥ | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Aillidai | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % of projects completed that achieved the specifications of the project per department | | 90% | 90% | 90% | 90% | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | % revenue generated through services (R-value revenue from services / R-value total revenue) | 42% | n/a | n/a | n/a | 42% | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | R-value bilLocal Economic Development revenue / R- value bilLocal Economic Development revenue actually received as % | 90% | 90% | 90% | 90% | 90% | | | |
| Financial Viability | Enhance financial viability and | Revenue Management | % Local Economic DevelopmentF spent | 100% | 25% | 50% | 75% | 100% | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | % MIG spent | 100% | n/a | n/a | n/a | 100% | | | |

| Performance Indi | cators and Targets fo | or the following Fund | tions, Sub-functions and | Votes | | | | | | | |
|---------------------|---|--|---|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|--|
| | tors - Budget and Trea | | | | | | | | | | |
| | Budget and Treasury | <u>-</u> | | | | | | | | | |
| | Chief Financial Officer | | | | | | | | | | |
| | Supply Chain and Expe | | | | | | | | | | |
| | Debtor's Management | | | | | | | | | | |
| | Financial Reporting | | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Aririuai | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| | | | | Target 10/11 | rarget | rarget | rarget | rarget | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | % of daily cash banking (R- value cash banked daily / R- value cash received daily as %) | 100% | 100% | 100% | 100% | 100% | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | % deposits allocated to correct account | 100% | 100% | 100% | 100% | 100% | | | |
| Financial Viability | Enhance financial viability and accountability: | Revenue Management | Total # of monthly cash reconciliation reports done. | 12 | 3 | 6 | 9 | 12 | | | |
| Financial Viability | Enhance financial viability and accountability: | Debt management | Average % payment rate for municipal area | 95% | 90% | 92% | 93% | 95% | | | |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | % Statutory payments made within prescribed timeframes | 100% | 100% | 100% | 100% | 100% | | | |
| Financial Viability | accountability: | Fianancial Management and Reporting | % of Creditors paid within 30 days | 100% | 100% | 100% | 100% | 100% | | | |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | % of salary transfers within determined time frames | 100% | 100% | 100% | 100% | 100% | | | |

| Performance Indi | cators and Targets fo | or the following Fund | tions, Sub-functions and | Votes | | | | |
|---------------------|---|--|---|--------------|------------|--------------------------------|--------------------------------|--------------------------------|
| Performance Indica | itors - Budget and Trea | sury - Vote no: 003 | | | | | | |
| Function: | Budget and Treasury | | | | | | | |
| Sub-functions: | Chief Financial Officer | • | | | | | | |
| | Supply Chain and Expe | enditure | | | | | | |
| | Debtor's Managemen | t and Income | | | | | | |
| | Financial Reporting | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending |
| KPA | Strategic Objective | Programme | Institutional Indicator | Aillidai | Sep/10 | Dec/10 | Mar/11 | Jun/11 |
| | | | | Projected | Projected | Projected | Projected | Projected |
| | | | | Target 10/11 | Target | Target | Target | Target |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | Expenditure variance as % of YTD Budget | 10% | 10% | 10% | 10% | 10% |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | Financial statements for FY submitted to the Auditor- General by 31 August (as per MFMA) | 100% | 100% | 100% | 100% | 100% |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | Auditor-General audited your financial statements for previous FY | 100% | 100% | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |
| Financial Viability | Enhance financial viability and accountability: | Supply Chain Management | # of SCM reports submitted to council and national treasury | 4 | 1 | 2 | 3 | 4 |
| Financial Viability | Enhance financial viability and accountability: | Asset Management | % Financial reporting on asset register management within time frame | 100% | 100% | 100% | 100% | 100% |
| Financial Viability | Enhance financial viability and accountability: | Asset Management | % Allocation of premiums to votes by 30 Sept every year | 100% | 100% | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|--|--|-----------------------|--|--------------|--------------------------------|------------|------------|------------|--|--|
| | tors - Budget and Treas | • | , | | | | | | | |
| | Budget and Treasury | | | | | | | | | |
| Sub-functions: | Chief Financial Officer | | | | | | | | | |
| | Supply Chain and Expe | nditure | | | | | | | | |
| | Debtor's Management | and Income | | | | | | | | |
| | Financial Reporting | | | | | | | | | |
| | | | | Annual | Qtr Ending | Otr Ending | Qtr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | / iiiiddi | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Financial Viability | Enhance financial viability and accountability: | Asset Management | % of claims received submitted to insurance broker within 7 days from receipt of all relevant documents | 100% | 100% | 100% | 100% | 100% | | |
| Financial Viability | Enhance financial viability and accountability: | Asset Management | # of monthly meetings held with insurance broker per quarter | 12 | 3 | 6 | 9 | 12 | | |
| Financial Viability | Enhance financial viability and accountability: | Asset Management | # claims submitted to broker / total # claims received as % | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % departmental meeting resolutions implemented within timeframes | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % issues raised in last AG report addressed in the department | 100% | Not applicable this quarter | 20% | 60% | 100% | | |

| Performance Ind | icators and Targets fo | or the following Fund | tions, Sub-functions and | Votes | | | | | | | |
|--|--|--|--|--------------|------------|------------|------------|------------|--|--|--|
| Performance Indica | ators - Budget and Treas | sury - Vote no: 003 | | | | | | | | | |
| Function: | Budget and Treasury | | | | | | | | | | |
| Sub-functions: | Chief Financial Officer | | | | | | | | | | |
| | Supply Chain and Expe | | | | | | | | | | |
| | Debtor's Management and Income | | | | | | | | | | |
| | Financial Reporting | | | | | | | | | | |
| | | | | Annual | Otr Ending | Qtr Ending | Qtr Ending | Otr Ending | | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | / iiiiddi | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % Addressing of risks identified during risk base audit plan | 100% | 25% | 50% | 75% | 100% | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % management decisions related to finance department implemented within timeframes (# decisions implemented / # management decisions taken as %) | 100% | 100% | 100% | 100% | 100% | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % council resolutions related to finance department implemented within timeframes | 100% | 100% | 100% | 100% | 100% | | | |

| Performance Indi | icators and Targets f | or the following Fun | ctions, Sub-functions and | d Votes | | | | | | | |
|---|---|---|--|---------------------------|------------------|------------------|------------------|------------------|--|--|--|
| | tors - Community and S | | | | | | | | | | |
| Function: | Community and Social | | 10. 007 | | | | | | | | |
| Sub-functions: | Protection Services | | | | | | | | | | |
| | Fire Fighting and Preve | ention | | | | | | | | | |
| | Community Developm | | | | | | | | | | |
| | Cementeries | | | | | | | | | | |
| | Parks, Sport and Recreation | | | | | | | | | | |
| | Annual Otr Ending Otr Ending Otr Ending Otr Ending | | | | | | | | | | |
| | | | | | Sep/10 | Dec/10 | Mar/11 | Jun/11 | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| Transformation and Organisational | Forward Planning | Organisational Performance | # Quarterly departmental performance reports | 4 | 1 | 2 | 3 | 4 | | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | Total # monthly departmental reports submitted | 12 | 3 | 6 | 9 | 12 | | | |
| Basic Service Delivery | Promote the welfare of the community | Waste Management | % of by law infringements cases reported attended to | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Promote the welfare of the community | Libraries | % issues raised by library users addressed per quarter | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Promote the welfare of the community | Traffic Management | Rand value received for fines issued / R value of fines issued (%) | 25% | 25% | 25% | 25% | 25% | | | |
| Basic Service Delivery | Promote the welfare of the community | Sports and recreation | Number of sports, arts and culture events arranged | 1 | 1 | n/a | n/a | n/a | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and | Housing | # of housing meeting attended with developers | 12 | 3 | 6 | 9 | 12 | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and | Housing | % Updating of the housing demand database on quarterly basis | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and | Sports Facilities | Number of inspections of SAC facilities held | 96 | 24 | 48 | 72 | 96 | | | |

| Performance Ind | icators and Targets f | or the following Fun | ctions, Sub-functions and | d Votes | | | | |
|---------------------|--|--------------------------|--------------------------------|---------------------------|------------------|------------------|------------------|------------------|
| Performance Indica | ators - Community and S | Social Services - Vote r | no: 007 | | | | | |
| Function: | Community and Social | Services | | | | | | |
| Sub-functions: | Protection Services | | | | | | | |
| | Fire Fighting and Preven | ention | | | | | | |
| | Community Developm | ent | | | | | | |
| | Cementeries | | | | | | | |
| | Parks, Sport and Recre | ation | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending |
| | | | | | Sep/10 | Dec/10 | Mar/11 | Jun/11 |
| КРА | Strategic Objective | Programme | Institutional Indicator | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target |
| Basic Service | Resource manages | Cemeteries | # cemeteries with amenities / | | | | | |
| Delivery | infrastructure and | | total # cemeteries as % | 50% | n/a | n/a | n/a | 50% |
| | services for access and | | | | | | | |
| Basic Service | Resource manages | Cemeteries | % cemeteries maintained | | | | | |
| Delivery | infrastructure and | | monthly | 100% | 100% | 100% | 100% | 100% |
| | services for access and | | | | | | | |
| Basic Service | Resource manages | | % projects started on time | | | | | |
| Delivery | infrastructure and | Project Management | per department | 90% | 90% | 90% | 90% | 90% |
| | services for access and Resource manages | | | | | | | |
| Basic Service | infrastructure and | Project Management | % projects competed on time | 90% | 90% | 90% | 90% | 90% |
| Delivery | services for access and | i roject ivianagement | per department | 7070 | 7070 | 7070 | 7070 | 7070 |
| | Resource manages | | | | | | | |
| Basic Service | infrastructure and | Project Management | % projects competed within | 90% | 90% | 90% | 90% | 90% |
| Delivery | services for access and | | budget per department | | | | | |
| Basic Service | Resource manages | | % of projects completed that | | | | | |
| Delivery | infrastructure and | Project Management | achieved the specifications of | 90% | 90% | 90% | 90% | 90% |
| | services for access and | 5 | the project per department | | | | | |
| Financial Viability | | Fianancial Management | Expenditure variance as % of | 100/ | 100/ | 100/ | 100/ | 100/ |
| | viability and accountability: | and Reporting | YTD Budget | 10% | 10% | 10% | 10% | 10% |
| | accountability. | | | | Ji | | | |

| Performance Ind | icators and Targets f | or the following Fun | ctions, Sub-functions and | d Votes | | | | |
|--|---|--|---|---------------------------|--------------------------------|------------------|------------------|------------------|
| | tors - Community and | | | u votes | | | | |
| Function: | Community and Social | | 10. 007 | | | | | |
| Sub-functions: | Protection Services | 100111003 | | | | | | |
| | Fire Fighting and Preven | ention | | | | | | |
| | Community Developm | | | | | | | |
| | Cementeries | | | | | | | |
| | Parks, Sport and Recre | eation | | | | | | |
| | , | | | Annual | Otr Ending | Qtr Ending | Qtr Ending | Otr Ending |
| | | | | | Sep/10 | Dec/10 | Mar/11 | Jun/11 |
| КРА | Strategic Objective | Programme | Institutional Indicator | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % departmental meeting resolutions implemented within timeframes | 100% | 100% | 100% | 100% | 100% |
| Good Governance and Public Participation | Develop & implement integrated management & | Internal Audit | % issues raised in last AG report addressed in the department | 100% | Not applicable this quarter | 20% | 60% | 100% |
| Good Governance and Public Participation | Develop & implement integrated management & | Internal Audit | % of risks identified during risk base audit plan addressed | 100% | 25% | 50% | 75% | 100% |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % management decisions related to community services department implemented within timeframes (# decisions implemented / # management decisions taken as %) | 90% | 90% | 90% | 90% | 90% |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % council resolutions related to community department implemented within timeframes | 90% | 90% | 90% | 90% | 90% |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | |
|---|--|---|--|---------------------------|---------------------|---------------------|--|---------------------|
| Performance Indica | tors - Corporate Servic | es - Vote no: 006 | | | | | | |
| Function: | Corporate Services | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | |
| | Administration and Co | ouncil Support | | | | | | |
| | Legal Services | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending |
| КРА | Strategic Objective | Programme | Institutional Indicator | | Sep/09 | Dec/09 | Mar/10 | Jun/10 |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Dec/09 Mar/10 Jun/10 Projected Projected Projected | Projected Target |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | Total # monthly departmental reports submitted | 12 | 3 | 6 | 9 | 12 |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Skills Development and Training | % employees trained per annum | 70% | 45% | 55% | 60% | 70% |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Skills Development and Training | % training budget spent | 100% | 25% | 50% | 75% | 100% |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | % job descriptions for new posts | 100% | 100% | 100% | 100% | 100% |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | % job Descriptions signed for all staff | 100% | 100% | 100% | 100% | 100% |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | % of EAP cases successfully attended to | 100% | 100% | 100% | 100% | 100% |

| Performance Indi | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|---|---|------------------------------|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| Performance Indica | tors - Corporate Servic | es - Vote no: 006 | | | | | | | | |
| Function: | Corporate Services | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | |
| | Administration and Co | ouncil Support | | | | | | | | |
| | Legal Services | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | # of EAP awareness campaigns conducted | 12 | 3 | 6 | 9 | 12 | | |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | # formal Individual performance review on periodic basis (Twice annually) | 2 | 1 | n/a | 1 | n/a | | |
| Basic Service Delivery | Promote the welfare of the community | Security Services | Number of vandalism cases investigated and resolved within 2 days of reporting / # cases reported as percentage | 100% | 100% | 100% | 100% | 100% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects started on time per department | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed on time per department | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed within budget per department | 90% | 90% | 90% | 90% | 90% | | |

| Performance Indi | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|--|---|---|--|---------------------------|--------------------------------|---------------------|---------------------|---------------------|--|--|
| | itors - Corporate Servic | | | | | | | | | |
| | Corporate Services | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | |
| | Administration and Co | ouncil Support | | | | | | | | |
| | Legal Services | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Qtr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % of projects completed that achieved the specifications of the project per department | 90% | 90% | 90% | 90% | 90% | | |
| Financial Viability | Enhance financial viability and accountability: | Fianancial Management and Reporting | Expenditure variance as % of YTD Budget | 10% | 10% | 10% | 10% | 10% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % departmental meeting resolutions implemented within timeframes | 90% | 90% | 90% | 90% | 90% | | |
| Good Governance and Public Participation | Promote community involvement | Public Participation and Ward Committees | % functional ward committees | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % issues raised in last AG report addressed in the department | 100% | Not applicable this quarter | 20% | 60% | 100% | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|--|--|-----------------------|---|--------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|--|
| Performance Indica | tors - Corporate Servic | es - Vote no: 006 | | | | | | | | |
| Function: | Corporate Services | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | |
| | dministration and Council Support | | | | | | | | | |
| | Legal Services | | | | | | | | | |
| | | | | Annual | Qtr Ending | Qtr Ending | Qtr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Programme Institutional Indicator | | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % of risks identified during risk base audit plan addressed | 100% | 25% | 50% | 75% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Policies and By-laws | # by laws submitted to province for promulgation | 10 | Not applicable this quarter | 10 | Not applicable this quarter | Not applicable this quarter | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Policies and By-laws | % policies reviewed | 60% | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter | 60% | | |

| Performance Indi | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | | |
|--|---|-------------------|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|--|
| Performance Indica | ntors - Corporate Servic | es - Vote no: 006 | | | | | | | | | |
| Function: | Corporate Services | | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | | |
| | Administration and Co | ouncil Support | | | | | | | | | |
| | Legal Services | | | | | | | | | | |
| | | | | Annual | Qtr Ending | Qtr Ending | Qtr Ending | Qtr Ending | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Legal Services | % briefs on new legislation and regulations compiLocal Economic Development within 2 weeks of publication of new legislation and regulations (# briefs on new legislation and regulations compiLocal Economic Development within 2 weeks of publication of new legislation and regulations / # publication of new legislation and regulations received | 100% | 100% | 100% | 100% | 100% | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Legal Services | # disciplinary cases resolved within 3 months / total # disciplinary cases per quarter as % | 100% | 100% | 100% | 100% | 100% | | | |

| Performance Indi | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|--|---|--|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| Performance Indica | itors - Corporate Servic | es - Vote no: 006 | | | | | | | | |
| Function: | Corporate Services | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | |
| | Administration and Co | uncil Support | | | | | | | | |
| | Legal Services | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Qtr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Legal Services | % of employee grievances finalised within 1 month of grievance lodged | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Legal Services | Number of cases addressed / number of people who violated code of conduct as a percentage | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Ensure effective communication | Information and Communication Technology | % MFMA required website update submitted to SITA on quarterly basis | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Council Services | % of Council Agenda packets available 48 hours before Council meetings | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Council Services | % Council Minutes completed within 5 working days after meetings | 100% | 100% | 100% | 100% | 100% | | |

| Performance Ind | erformance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|--|--|--|--|--------------|------------|--|------------|------------|--|--|
| Performance Indica | ators - Corporate Servic | es - Vote no: 006 | | | | | | | | |
| Function: | Corporate Services | | | | | | | | | |
| Sub-functions: | Human Resource | | | | | | | | | |
| | Administration and Council Support | | | | | | | | | |
| | Legal Services | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Qtr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Aillidai | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected | Projected | Dec/09 Mar/10 Ju Projected Projected Target Ta 100% 100% 1 90% 90% | Projected | | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Fleet Management | % compliance to service intervals of fleet vehicles | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % management decisions related to corporate department implemented within timeframes (# decisions implemented / # management decisions taken as %) | 90% | 90% | 90% | 90% | 90% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % council resolutions related to corporate department implemented within timeframes | 90% | 90% | 90% | 90% | 90% | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|---|--|---|---|--------------|------------|------------|------------|------------|--|--|
| Performance Indica | tors - Technical Service | es - Vote no: 005 | | | | | | | | |
| Function: | Technical Services | | | | | | | | | |
| Sub-functions: | Roads and Storm Water | | | | | | | | | |
| | Water | | | | | | | | | |
| | Waste Water Manage | ment | | | | | | | | |
| | Electricity | | | | | | | | | |
| | Mechanical Workshop | | | | | | | | | |
| | | | | Annual | Otr Ending | Qtr Ending | Qtr Ending | Qtr Ending | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | # Quarterly departmental performance reports completed within one week of end of quarter | 4 | 1 | 2 | 3 | 4 | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | Total # monthly departmental reports submitted | 12 | 3 | 6 | 9 | 12 | | |
| Transformation and Organisational Development | Attract, develop and retain human capital: | Human Resource Management | % of OHS committee recommendations implemented within set timeframes | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Promote the welfare of the community | Environmental Management | % water samples from water treatment works complying to SANS standards | 100% | 75% | 85% | 95% | 100% | | |
| Basic Service Delivery | Promote the welfare of the community | Environmental Management | % referred water - borne cases investigated by EHP's within 2 days | 100% | 100% | 100% | 100% | 100% | | |

| Performance Ind | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|---------------------------|---|--------------------------------|---|---------------------------|--|------------|------------|-------------|--|--|
| | ators - Technical Service | | | | | | | | | |
| Function: | Technical Services | | | | | | | | | |
| Sub-functions: | Roads and Storm Water | er | | | | | | | | |
| | Water | | | | | | | | | |
| | Waste Water Management | | | | | | | | | |
| | Electricity | | | | | | | | | |
| | Mechanical Workshop |) | | | | | | | | |
| | | | | Annual | Qtr Ending | Qtr Ending | Qtr Ending | Qtr Ending | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 Dec/09 Mar/10 Jun/10 ted Projected Projected Projected Target Target Target O/11 Target Target Target | | | | | |
| | | | | Projected Target 10/11 | - | - | - | - | | |
| Basic Service Delivery | Promote the welfare of the community | Basic Services - Sanitation | % sewer disposal works monitored for compliance monthly | 100% | 100% | 100% | 100% | 100% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Sanitation | % Sewer blockages reported attended to within 48 hours | 100% | 100% | 100% | 100% | 100% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Sanitation | % of affluent generated, purified | 100% | 100% | 100% | 100% | 100% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Water | % of new water connections instalLocal Economic Development within 7 days of application | 100% | 100% | 100% | 100% | 100% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Water | Total # households with to water inside dwelling | 216 666 | 216 666 | 216 666 | 216 666 | 2, 670, 000 | | |

| Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|---|---|---------------------------------|---|---------------------------|---------------------|---------------------|---------------------|---------------------|--|
| | ators - Technical Service | | ranono, cab ranonono ana | 10100 | | | | | |
| Function: | Technical Services | 23 VOIC 110. 003 | | | | | | | |
| Sub-functions: | Roads and Storm Water | or | | | | | | | |
| Sub functions. | Water | CI . | | | | | | | |
| | Waste Water Manage | ment | | | | | | | |
| | Electricity | | | | | | | | |
| | Mechanical Workshop |) | | | | | | | |
| | | | | Annual | Qtr Ending | Qtr Ending | Qtr Ending | Qtr Ending | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Ailliuai | Sep/09 | Dec/09 | Mar/10 | Jun/10 | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Electricity | # of MVA upgrade in the existing substation | n/a | 20 | 40 | 60 | 100 | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Electricity | Total # households receiving free basic Electricity/other energy (50kwh per household per month) | 3, 300,000 | 2,321, 592 | 2,321, 592 | 2,321, 592 | 3, 300,000 | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Basic Services - Waste removal | Number of households with access to basic waste removal services | 5500 | 4800 | 5000 | 5300 | 5500 | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects started on time per department | 90% | 90% | 90% | 90% | 90% | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed on time per department | 90% | 90% | 90% | 90% | 90% | |

| Performance Ind | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | | |
|---------------------------|---|------------------------------------|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|--|
| | ators - Technical Service | | , | | | | | | | | |
| Function: | Technical Services | | | | | | | | | | |
| Sub-functions: | Roads and Storm Water | | | | | | | | | | |
| | Water | | | | | | | | | | |
| | Waste Water Manage | Waste Water Management | | | | | | | | | |
| | Electricity | | | | | | | | | | |
| | Mechanical Workshop |) | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | Ailliadi | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed within budget per department | 90% | 90% | 90% | 90% | 90% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % of projects completed that achieved the specifications of the project per department | 90% | 90% | 90% | 90% | 90% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Municipal Infrastructure Grant | % infrastructure projects that are EPWP | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % water pipe leaks/pipe breaks fixed within 48 hours of reporting | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % of hydrants serviced per annum | 100% | 25% | 50% | 75% | 100% | | | |

| Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | | | |
|---|---|------------------------------------|---|--------------|------------|------------|------------|------------|--|--|--|
| Performance Indica | ators - Technical Service | es - Vote no: 005 | | | | | | | | | |
| Function: | Technical Services | | | | | | | | | | |
| Sub-functions: | Roads and Storm Water | | | | | | | | | | |
| | Water | | | | | | | | | | |
| | Waste Water Management | | | | | | | | | | |
| | Electricity | | | | | | | | | | |
| | Mechanical Workshop | | | | | | | | | | |
| | | | | Annual | Qtr Ending | Qtr Ending | Otr Ending | Otr Ending | | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % water related enquiries attended to within 24-hours | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % pump stations serviced per month | 100% | 100% | 100% | 100% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % of manholes repaired per annum | 100% | 25% | 50% | 75% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % of sewer lines ridded per annum against the received report | 100% | 25% | 50% | 75% | 100% | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Maintenance of Municipal Assets | % of new sewer connections instalLocal Economic Development within 7 working days from application | 100% | 100% | 100% | 100% | 100% | | | |

| Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | | |
|---|--|--|--|--------------|--------------------------------|------------|------------|------------|--|--|
| Performance Indica | ntors - Technical Service | es - Vote no: 005 | | | | | | | | |
| Function: | Technical Services | | | | | | | | | |
| Sub-functions: | Roads and Storm Wate | er | | | | | | | | |
| | Water | | | | | | | | | |
| | Waste Water Management | | | | | | | | | |
| | Electricity | | | | | | | | | |
| | Mechanical Workshop | | | | | | | | | |
| | | | | Annual | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| KPA | Strategic Objective | Programme | Institutional Indicator | 71111001 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected | Projected | Projected | Projected | Projected | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Intergovernmental Relations | % departmental meeting resolutions implemented within timeframes | 100% | 100% | 100% | 100% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % issues raised in last AG report addressed in the department | 100% | Not applicable this quarter | 20% | 60% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % of risks identified during risk base audit plan addressed | 100% | 25% | 50% | 75% | 100% | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % management decisions related to technical department implemented within timeframes (# decisions implemented / # management decisions taken as %) | 90% | 90% | 90% | 90% | 90% | | |

| Performance Ind | icators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|--|--|---------------------------------------|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| Performance Indica | ators - Technical Service | es - Vote no: 005 | | | | | | | | |
| Function: | Technical Services | | | | | | | | | |
| Sub-functions: | Roads and Storm Wate | er | | | | | | | | |
| | Water | | | | | | | | | |
| | Waste Water Management | | | | | | | | | |
| | Electricity | | | | | | | | | |
| | Mechanical Workshop | | | | | | | | | |
| | Strategic Objective | Programme | | Annual | Qtr Ending | Qtr Ending | Qtr Ending | Qtr Ending | | |
| KPA | | | Institutional Indicator | | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % council resolutions related to technical department implemented within timeframes | 90% | 90% | 90% | 90% | 90% | | |

| Performance Indi | Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | |
|---|---|---|---|--------------|------------|------------|------------|------------|--|--|
| Performance Indi | cators - Planning and | Economic Developm | ent - Vote no: 004 | | | | | | | |
| Function: | Planning and Economic Development | | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | |
| | Local Economic Development | | | | | | | | | |
| | Game Reserve | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | g , | | institutional indicator | Projected | Projected | Projected | Projected | Projected | | |
| | | | | Target 10/11 | Target | Target | Target | Target | | |
| Transformation and Organisational Development | Forward Planning | Planning and Development | # development projects for FY 2010/2011 taking place in the municipality growth points/nodal points/# of development projects planned for FY 2010/2011 as % | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Planning and Development | # of infrastructure projects happenning in the growth points /# of infrastructure projects under implementation as % | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | # Quarterly departmental performance reports completed within one week of end of quarter | 4 | 1 | 2 | 3 | 4 | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|---|-----------------------|---|---|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| | cators - Planning and | | | | | | | | | |
| Function: | Planning and Econor | nic Development | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | |
| | Local Economic Deve | elopment | | | | | | | | |
| | Game Reserve | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | |
| | | . rogrammo | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Transformation and Organisational Development | Forward Planning | Organisational Performance Management | Total # monthly departmental reports submitted | 12 | 3 | 6 | 9 | 12 | | |
| Transformation and Organisational Development | Forward Planning | Spatial and Town Planning | % of Town Planning contraventions attended to within 1 month | 80% | 65% | 70% | 75% | 80% | | |
| Transformation and Organisational Development | Forward Planning | Spatial and Town Planning | % of land use contraventions attended to within 1 month | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Building control | % building plans processed within 1 month of receipt of building plan | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Building control | % building inspections conducted within 3 days of application | 100% | 100% | 100% | 100% | 100% | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | |
|---|---|-----------------------|---|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|
| Performance Indi | cators - Planning and | Economic Developm | ent - Vote no: 004 | | | | | | | |
| Function: | Planning and Economic Development | | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | |
| | Local Economic Development | | | | | | | | | |
| | Game Reserve | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | |
| | Strategic Objective | Trogramme | mattational malcutor | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | |
| Transformation and Organisational Development | Forward Planning | Building control | # foundations inspections conducted / # construction sites as % | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Building control | % of building contraventions attended to within 1 month | 100% | 100% | 100% | 100% | 100% | | |
| Transformation and Organisational Development | Forward Planning | Building control | # Montly submission of building statistics to STATSA | 12 | 3 | 6 | 9 | 12 | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects started on time per department | 90% | 90% | 90% | 90% | 90% | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed on time per department | 90% | 90% | 90% | 90% | 90% | | |

| Performance Indi | cators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | | | |
|-------------------------------|---|-------------------------------|--|--------------|------------|------------|------------|------------|--|--|--|--|
| Performance India | cators - Planning and | Economic Developm | ent - Vote no: 004 | | | | | | | | | |
| Function: | Planning and Econor | nic Development | | | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | | | |
| | Local Economic Deve | elopment | | | | | | | | | | |
| | ame Reserve | | | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | | |
| | g j | | | Projected | Projected | Projected | Projected | Projected | | | | |
| | Target 10/11 Target Target Target Target | | | | | | | | | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % projects competed within budget per department | 90% | 90% | 90% | 90% | 90% | | | | |
| Basic Service Delivery | Resource manages infrastructure and services for access and mobility | Project Management | % of projects completed that achieved the specifications of the project per department | 90% | 90% | 90% | 90% | 90% | | | | |
| Local Economic Development | Ensure economic growth | Local Economic Development | # Jobs created through infrastructure projects | 100 | 150 | 100 | 400 | 500 | | | | |
| Local Economic Development | Ensure economic growth | Local Economic Development | # jobs created through Local Economic Development Strategy projects | 100 | 150 | 100 | 400 | 500 | | | | |
| Local Economic Development | Ensure economic growth | Local Economic Development | # meetings with hawkers forums y.t.d. | 1 | 1 | 2 | 2 | 4 | | | | |
| Local Economic Development | Ensure economic growth | Local Economic Development | # meetings with business forums y.t.d. | 1 | 1 | 2 | 2 | 4 | | | | |

| Performance Indi | icators and Targets fo | or the following Fund | ctions, Sub-functions and | Votes | | | | | | | | | |
|--|--|--------------------------------|---|---------------------------|--------------------------------|---------------------|---------------------|---------------------|--|--|--|--|--|
| Performance Indi | cators - Planning and | Economic Developm | ent - Vote no: 004 | | | | | | | | | | |
| Function: | Planning and Econor | nic Development | | | | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | | | | |
| | Local Economic Deve | cal Economic Development | | | | | | | | | | | |
| | Game Reserve | | | | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | | | |
| | ou ang a sagara | g | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | | | |
| Local Economic Development | Ensure economic growth | Local Economic Development | Total # of SMME support workshops held y.t.d. | 3 | 2 | 5 | 10 | 10 | | | | | |
| Financial Viability | Enhance financial viability and accountability: | Expenditure | Expenditure variance as % of YTD Budget | 10% | 10% | 10% | 10% | 10% | | | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Intergovernmental Relations | % departmental meeting resolutions implemented | 90% | 90% | 90% | 90% | 90% | | | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Intergovernmental Relations | % issues raised in last AG report addressed in the department | 100% | Not applicable this quarter | 20% | 60% | 100% | | | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Internal Audit | % of risks identified during risk base audit plan addressed | 100% | 25% | 50% | 75% | 100% | | | | | |

| Performance Indicators and Targets for the following Functions, Sub-functions and Votes | | | | | | | | | | | |
|---|--|--|--|---------------------------|---------------------|---------------------|---------------------|---------------------|--|--|--|
| Performance Indi | cators - Planning and | Economic Developm | ent - Vote no: 004 | | | | | | | | |
| Function: | Planning and Econor | nic Development | | | | | | | | | |
| Sub-functions: | Town Planning | | | | | | | | | | |
| | Local Economic Deve | elopment | | | | | | | | | |
| | Game Reserve | | | | | | | | | | |
| | | | | Projected | Otr Ending | Otr Ending | Otr Ending | Otr Ending | | | |
| КРА | Strategic Objective | Programme | Institutional Indicator | Target 10/11 | Sep/09 | Dec/09 | Mar/10 | Jun/10 | | | |
| | g | | | Projected Target 10/11 | Projected Target | Projected Target | Projected Target | Projected Target | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % management decisions related to strategic department implemented within timeframes (# decisions implemented / # management decisions taken as %) | 90% | 90% | 90% | 90% | 90% | | | |
| Good Governance and Public Participation | Develop & implement integrated management & governance systems | Administration and Governance support | % council resolutions related to strategic department implemented within timeframes | 90% | 90% | 90% | 90% | 90% | | | |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | WARD NR |
|------------------|---|--|--------------------------|---|-------|------------------|-----------------|---------|
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Roads and storm water | Regorogile ext. 4 paving of internal streets | CIV | 14 350 000 | - | 10 |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Roads and storm water | Rooiberg upgrading of internal roads | CIV | 6 000 000 | - | 2 |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | | Regorogile ext. paving of internal streets | CIV | 428 248 | - | 10 |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | and services for access and mobility | Cemetries | Rooiberg development of new cemetries | CIV | 2 155 062 | - | 2 |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Multi Purpose Centres | Regorogile Multi purpose centre | CIV | 1 458 690 | - | 10 |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Sport facilities | Northam extensions and Rooiberg upgrading of sports facilities | CIV | 2 000 000 | - | 2,7 |
| 703/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Water, Sanitation | Northam ext. 7 construction of water and sewer reticulation | CIV | 5 600 000 | - | 7 |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Northam, Regorogile ext. 6, 7 & 9 installation of Highmast lights | CIV | 2 500 000 | - | 7,10 |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Rooiberg electrification of informal settlememts | CIV | 363 000 | - | 10 |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Regorogile electrification of RDP Houses Ext. 3 | CIV | 3 317 000 | - | 2 |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | WARD NR |
|------------------|---|--|---------------------------------------|---|-------|------------------|-----------------|--------------------------|
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Appiesdoorn (Regorogile ext. 9) Electrification of informal settlements | CIV | 1 320 000 | - | 10 |
| 705/830/0 960 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Regorogile ext. 5 &9 conversion of prepaid metering system | CIV | 1 909 000 | - | 10 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Development of HIV/AIDS Strategy | HR | - | 200 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | ABET | HR | - | 100 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Implementation of EAP | HR | - | 200 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Learnerships (Finance/Nature conservation) | HR | - | 350 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 103/830/0 951 | Good Governance and Public Participation | Promote community involvement | Integrated Development Planning | Development of Public Participation Strategy | IDP | - | 20 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 103/830/0 951 | Good Governance and Public Participation | Promote community involvement | Integrated Development Planning | Public Participation (Road Shows, consultations, Imbizos) | IDP | - | 400 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 604/340/0 318 | Basic Service Delivery and Infrastructure Development | Promote the well-being of all communities | Traffic Management | Speed control machine | PS | 500 000 | - | 2 |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | WARD NR |
|------------------|---|---|-------------------------------|--|-------|------------------|-----------------|--------------------------|
| 604/830/0 951 | Basic Service Delivery and Infrastructure Development | Promote the well-being of all communities | Licensing | Construction of new licensing office | PS | 3 000 000 | - | 2 |
| 604/830/0 951 | Good Governance and Public Participation | To develop and implement integrated management and governance systems | Fleet Management | Security bakkie | PS | 150 000 | - | 1,2,3,4,5,6,7,8, 9,10 |
| 604/830/0 951 | Good Governance and Public Participation | To develop and implement integrated management and governance systems | Fleet Management | LDV(2) 4X4 | PS | 300 000 | - | 1,2,3,4,5,6,7,8, 9,10 |
| 604/830/0 951 | Basic Service Delivery and Infrastructure Development | Promote the well-being of all communities | Waste Removal | Refuse removal truck | SW | 1 800 000 | - | 1,2,3,4,5,6,7,8, 9,10 |
| 301/830/0 951 | Financial Viability and Management | Enhance financial viability and accountability | Revenue Management | Debt Collection and Credit Control | REV | - | 3 000 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 301/830/0 951 | Financial Viability and Management | Enhance financial viability and accountability | Revenue Management | Meter Audits | REV | - | - | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop a Tourism Policy | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Correlate Tourism Forum | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Support voluntary Toursim Development Agencies | LED | - | 50 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop and Implement Tourism Strategy | LED | - | 273 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Facilitate and Monitor Local Procurements by the Mines | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | WARD NR |
|------------------|-------------------------------|------------------------|-------------------------------|---|-------|------------------|-----------------|--------------------------|
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Monitor the Implementation of SLP Projects | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Coordinate SMME Forum | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | LED Support (Skills Development for SMMEs) | LED | - | 100 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Provision of Market Stals | LED | - | 800 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop a Rural Development Strategy (Farms) | LED | - | 50 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Field Cropping Cluster | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Red Meat Cluster | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Game Farm Cluster | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop an Implementation Plan for Marketing and Investment Strategy | LED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Marketing and Branding of Thabazimbi Municipality | LED | - | 80 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Facilitate LED Summit | LED | - | 50 000 | 1,2,3,4,5,6,7,8, 9,10 |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | WARD NR |
|------------------|-------------------------------|------------------------|-------------------------------|---|-------|------------------|-----------------|--------------------------|
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Site Development Applications | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Management of Illegal Structures | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Processing of Building Plans | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Development of an Open Space Framework (Regorogile & Thabazimbi) | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Township Establishment Apeisdooring & Rosseauspoort | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Local Area Development Plan (Northam & Thabazimbi) | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Formalization of Jabulani Informal Settlement | PED | - | 50 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Land Audit | PED | - | 150 000 | 1,2,3,4,5,6,7,8, 9,10 |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Intergrated (Human Settlement) Identify Land for Development: Northam & Thabazimbi | PED | - | 11 000 | 1,2,3,4,5,6,7,8, 9,10 |

| VOTE NUMBER | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | PLANNED START DATE | PLANNED COMPLETIO | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - END |
|------------------|--|-------|------------------|-----------------|-----------------------|----------------------|---|---|---|--------------------------------|
| 702/830/0 954 | Regorogile ext. 4 paving of internal streets | CIV | 14 350 000 | - | 2010/07/01 | 2010/01/31 | Construction of the road bed, sub-base and the base | Installation of V- drains nd paving | Project completion and hand-over should be end January 2011 | Not applicable this quarter |
| 702/830/0 954 | Rooiberg upgrading of internal roads | CIV | 6 000 000 | - | 2010/07/01 | 2010/12/31 | Construction of the road bed, sub-base and the base | Installation of V- drains nd paving, Project completion and hand-over should be end December | Not applicable this quarter | Not applicable this quarter |
| 702/830/0 954 | Regorogile ext. paving of internal streets | CIV | 428 248 | - | 2010/07/01 | 2010/07/31 | Paying consultants their outstanding fees | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |
| 702/830/0 954 | Rooiberg development of new cemetries | CIV | 2 155 062 | - | 2010/07/01 | 2010/09/30 | Construction of new fencing, ground clearacnce and preperation of new grave sites | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |
| 702/830/0 954 | Regorogile Multi purpose centre | CIV | 1 458 690 | - | 2010/07/01 | 2010/07/31 | Paying contractor and consultants their outstanding fees | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |
| 702/830/0 954 | Northam extensions and Rooiberg upgrading of sports facilities | CIV | 2 000 000 | - | 2010/07/01 | 2010/07/31 | Construction | Project completion | Not applicable this quarter | Not applicable this quarter |

| VOTE | IND MILESTONES | | TOTAL | TOTAL | PLANNED | PLANNED | QUARTERLY | QUARTERLY | QUARTERLY | QUARTERLY |
|------------------|---|-------|-----------|-----------|------------|------------|--|---|--------------------------------|--------------------------------|
| NUMBER | PROJECT NAME | OWNER | CAPITAL | OPERATION | START DATE | COMPLETIO | MILESTONES - END | MILESTONES - | MILESTONES - END | MILESTONES - END |
| 703/830/0 954 | Northam ext. 7 construction of water and sewer reticulation | CIV | 5 600 000 | - | 2010/07/01 | 2010/10/31 | Simulteneous construction of sewer and water reticulation | Project completion end October | Not applicable this quarter | Not applicable this quarter |
| 705/830/0 959 | Northam, Regorogile ext. 6, 7 & 9 installation of Highmast lights | CIV | 2 500 000 | - | 2010/07/01 | 2010/12/31 | Installation of Highmasts in Northam and commencing with Regorogile | Installation of Highmasts in Regorogile ext. 6,7 & 9 | Not applicable this quarter | Not applicable this quarter |
| 705/830/0 959 | Rooiberg electrification of informal settlememts | CIV | 363 000 | - | 2010/07/01 | 2010/12/31 | 30 connections to be made | 25 connections to be made | Not applicable this quarter | Not applicable this quarter |
| 705/830/0 959 | Regorogile electrification of RDP Houses Ext. 3 | CIV | 3 317 000 | - | 2010/07/01 | 2010/12/31 | 300 connections to be made | 203 connections to be made | Not applicable this quarter | Not applicable this quarter |
| 705/830/0 959 | Appiesdoorn (Regorogile ext. 9) Electrification of informal settlements | CIV | 1 320 000 | - | 2010/07/01 | 2010/12/31 | 100 connections to be made | 100 connections to be made | Not applicable this quarter | Not applicable this quarter |
| 705/830/0 960 | Regorogile ext. 5 &9 conversion of prepaid metering system | CIV | 1 909 000 | - | 2010/07/01 | 2010/12/31 | 906 conversions to be made | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |

| | ND MILESTONES | | TOTAL | TOTAL | DI ANNED | PLANNED | QUARTERLY | QUARTERLY | QUARTERLY | QUARTERLY |
|------------------|---|-------|---------|-----------|------------|------------|---|--|---|---|
| VOTE | PROJECT NAME | OWNER | CAPITAL | OPERATION | PLANNED | COMPLETIO | MILESTONES - END | MILESTONES - | MILESTONES - END | MILESTONES - END |
| NUMBER | | | DUDGET | OFERATION | START DATE | COMPLETIO | OFFIT | IVIILESTONES - | IVIILLSTONES - LIND | WILLSTONES - END |
| 401/830/0 951 | Development of HIV/AIDS Strategy | HR | | 200 000 | 2010/07/01 | 2010/12/31 | Draft strategy to be tabled | Approved Strategy | Not applicable this quarter | Not applicable this quarter |
| 401/830/0 951 | ABET | HR | | 100 000 | 2010/07/01 | 2011/06/30 | Training of unskilled adults employees | Training of unskilled adults employees | Training of unskilled adults employees | Training of unskilled adults employees |
| 401/830/0 951 | Implementation of EAP | HR | | 200 000 | 2010/07/01 | 2011/06/30 | Completion of three informative /training sessions | Completion of three (total of six) informative/ training sessions | Completion of three (total of nine) informative/ training sessions | Completion of three (total of twelve) informative/ training sessions |
| 401/830/0 951 | Learnerships (Finance/Nature conservation) | HR | - | 350 000 | 2010/07/01 | 2011/06/30 | Training of 20 unemployed youth | Training of 20 (40 in total) unemployed youth | Training of 20 (60 in total) unemployed youth | Training of 20 (80 in total) unemployed youth |
| 103/830/0 951 | Development of Public Participation Strategy | IDP | - | 20 000 | 2010/07/01 | 2010/09/30 | Public Prticipation Strategy completed and adopted by Council | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |
| 103/830/0 951 | Public Participation (Road Shows, consultations, Imbizos) | IDP | - | 400 000 | 2010/07/01 | 2011/06/30 | Catering for the Rep Forum | Hiring of PA systems, Marque tents, catering and transpotation for the public participation meetings | Rep Forum and Public Participation during the month of February | Rep Forum first week of May |
| 604/340/0 318 | Speed control machine | PS | 500 000 | - | 2010/08/01 | 2010/09/30 | Preparation of TOR, Advertisement and Purchasing of machine in September | Not applicable this quarter | Not applicable this quarter | Not applicable this quarter |

| VOTE NUMBER | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | PLANNED START DATE | PLANNED COMPLETIO | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - END |
|------------------|---|-------|------------------|--------------------|-----------------------|----------------------|--|---|--|------------------------------------|
| 604/830/0 951 | Construction of new licensing office | PS | 3 000 000 | - | 2010/07/01 | 2010/10/31 | Preparation of site, Lay the foundation, Get to window level | Completion of project and handover end October | Not applicable this quarter | Not applicable this quarter |
| 604/830/0 951 | Security bakkie | PS | 150 000 | - | 2010/09/01 | 2010/10/31 | Preparation of TOR, Advertisement | Purchasing of bakkie end October | Not applicable this quarter | Not applicable this quarter |
| 604/830/0 951 | LDV(2) 4X4 | PS | 300 000 | - | 2010/09/01 | 2010/10/31 | Preparation of TOR, Advertisement | Purchasing of LDV(2) 4X4 end October | Not applicable this quarter | Not applicable this quarter |
| 604/830/0 951 | Refuse removal truck | SW | 1 800 000 | - | 2010/09/01 | 2010/10/31 | Preparation of TOR, Advertisement | Purchasing of Refuse removal truck end October | Not applicable this quarter | Not applicable this quarter |
| 301/830/0 951 | Debt Collection and Credit Control | REV | - | 3 000 000 | 2010/07/01 | 2011/03/31 | Purchase flow restriction devices for 70% of registered indigents | Implementation of credit control processes | Implementation of credit control processes | Not applicable this quarter |
| 301/830/0 951 | Meter Audits | REV | | - | | | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year |
| 503/830/0 951 | Develop a Tourism Policy | LED | - | 11 000 | 2010/07/01 | 2010/09/30 | Tourism policy approved by Council | - | Not applicable this financial year | Not applicable this quarter |
| 503/830/0 951 | Correlate Tourism Forum | LED | - | 11 000 | 2010/07/01 | 2010/08/31 | Formalised Tourism Forum | - | Not applicable this financial year | Not applicable this quarter |

| VOTE NUMBER | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | PLANNED START DATE | PLANNED COMPLETIO | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - END |
|------------------|--|-------|------------------|--------------------|-----------------------|----------------------|------------------------------------|---------------------------------------|------------------------------------|---|
| 503/830/0 951 | Support voluntary Toursim Development Agencies | LED | • | 50 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Tourism Information Centre |
| 503/830/0 951 | Develop and Implement Tourism Strategy | LED | - | 273 000 | 2010/07/01 | 2010/10/30 | Status Quo Assessment Report | Approved Tourism Strategy | Not applicable this financial year | Not applicable this quarter |
| 503/830/0 951 | Facilitate and Monitor Local Procurements by the Mines | LED | - | 11 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Compliant Mines Procurement Processes |
| 503/830/0 951 | Monitor the Implementation of SLP Projects | LED | - | 11 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Sustainable LED Projects |
| 503/830/0 951 | Coordinate SMME Forum | LED | - | 11 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Functional SMMEs |
| 503/830/0 951 | LED Support (Skills Development for SMMEs) | LED | - | 100 000 | 2010/07/01 | 2011/06/30 | Training Conducted | Training Conducted | Training Conducted | Training Conducted |
| 503/830/0 951 | Provision of Market Stals | LED | - | 800 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Structured Market Stals |
| 503/830/0 951 | Develop a Rural Development Strategy (Farms) | LED | - | 50 000 | 2010/09/30 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Rural Development Strategy |
| 503/830/0 951 | Establish a Field Cropping Cluster | LED | - | 11 000 | 2010/09/30 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Formalised Field Cropping Cluster |
| 503/830/0 951 | Establish a Red Meat Cluster | LED | - | 11 000 | 2010/09/30 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Formalised Red Meat Cluster |
| 503/830/0 951 | Establish a Game Farm Cluster | LED | - | 11 000 | 2010/09/30 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Formalised Game Farm Cluster |

| PROJECTS A | OJECTS AND MILESTONES VOTE | | | | | | | | | | | |
|------------------|---|-------|------------------|-----------------|------------|-------------------|--|---|--|---|--|--|
| VOTE | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | PLANNED | PLANNED COMPLETIO | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - END | | |
| NUMBER | | | CAPITAL | OPERATION | START DATE | COMPLETIO | IVIILES I OINES - EIND | IVIILESTONES - | IVIILES I OINES - EIND | IVIILES TOINES - EIND | | |
| 503/830/0 951 | Develop an Implementation Plan for Marketing and Investment Strategy | LED | - | 11 000 | 2010/10/30 | 2011/06/30 | Not applicable this financial year | Not applicable this financial year | Not applicable this financial year | Approved Marketing and Invesment Strategy | | |
| 503/830/0 951 | Marketing and Branding of Thabazimbi Municipality | LED | - | 80 000 | 2011/07/01 | 2011/06/30 | Attend Marketing Forums and Exhibitions | Attend Marketing Forums and Exhibitions | Attend Marketing Forums and Exhibitions | Attend Marketing Forums and Exhibitions | | |
| 503/830/0 951 | Facilitate LED Summit | LED | - | 50 000 | 2010/09/01 | 2011/02/28 | Not applicable this financial year | - | LED Summit | Not applicable this quarter | | |
| 502/150/1 502 | Site Development Applications | PED | - | 11 000 | 2010/09/01 | 2010/09/30 | Site applications approved by Council | - | Not applicable this financial year | Not applicable this quarter | | |
| 502/150/1 502 | Management of Illegal Structures | PED | - | 11 000 | 2010/08/01 | 2010/08/31 | Illegal structures report | - | Not applicable this financial year | Not applicable this quarter | | |
| 502/150/1 502 | Processing of Building Plans | PED | - | 11 000 | 2010/07/01 | 2011/06/30 | Not applicable this financial year | - | Not applicable this financial year | Building Plans approved by Council | | |
| 502/150/1 502 | Development of an Open Space Framework (Regorogile & Thabazimbi) | PED | - | 11 000 | 2010/07/01 | 2010/10/30 | Open space framework approved by Council | - | Not applicable this financial year | Not applicable this quarter | | |
| 502/150/1 502 | Township Establishment Apeisdooring & Rosseauspoort | PED | - | 11 000 | 2010/07/01 | 2010/08/31 | Established townships | - | Not applicable this financial year | Not applicable this quarter | | |
| 502/150/1 502 | Local Area Development Plan (Northam & Thabazimbi) | PED | - | 11 000 | 2010/09/30 | 2011/05/31 | Not applicable this financial year | - | Not applicable this financial year | Local Area Plan approved by Council | | |
| 502/150/1 502 | Formalization of Jabulani Informal Settlement | PED | - | 50 000 | 2010/09/31 | 2011/05/31 | Not applicable this financial year | - | Not applicable this financial year | Formalised Jabulani settlement | | |
| 502/150/1 502 | Land Audit | PED | - | 150 000 | 2010/09/30 | 2011/04/30 | Tender preparations | - | Appointment of a Service Provider | Not applicable this quarter | | |

| VOTE NUMBER | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATION | PLANNED START DATE | PLANNED COMPLETIO | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - | QUARTERLY MILESTONES - END | QUARTERLY MILESTONES - END |
|------------------|---|-------|------------------|--------------------|-----------------------|----------------------|---------------------------------------|------------------------|---|-------------------------------|
| 502/150/1 502 | Intergrated (Human Settlement) Identify Land for Development: Northam & Thabazimbi | | • | 11 000 | 2010/09/30 | 2011/03/31 | Not applicable this financial year | | Land for Development plan approved by Council | Not applicable this quarter |

| VOTE NUMBER | KPA | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|--|---|--------------------------|--|-------|---|--|---|--|---|--|
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Roads and storm water | Regorogile ext. 4 paving of internal streets | CIV | 14 350 000 | - | | - | | - |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | | Rooiberg upgrading of internal roads | CIV | 6 000 000 | - | | - | | - |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | | Regorogile ext. paving of internal streets | CIV | 428 248 | - | - | - | - | - |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Cemetries | Rooiberg development of new cemetries | CIV | 2 155 062 | - | - | - | - | - |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Multi Purpose Centres | Regorogile Multi purpose centre | CIV | 1 458 690 | - | - | - | - | - |
| 702/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Sport facilities | Northam extensions and Rooiberg upgrading of sports facilities | CIV | 2 000 000 | - | - | - | - | - |

| VOTE NUMBER | KPA | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|--|---|-------------------|---|-------|---|--|---|--|---|--|
| 703/830/0 954 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Water, Sanitation | Northam ext. 7 construction of water and sewer reticulation | CIV | 5 600 000 | - | - | - | - | - |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Northam, Regorogile ext. 6, 7 & 9 installation of Highmast lights | CIV | 2 500 000 | - | 2 672 500 | - | 2 856 903 | - |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Rooiberg electrification of informal settlememts | CIV | 363 000 | - | 388 047 | - | 414 822 | - |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Regorogile electrification of RDP Houses Ext. 3 | CIV | 3 317 000 | - | 3 545 873 | - | 3 790 538 | - |
| 705/830/0 959 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Appiesdoorn (Regorogile ext. 9) Electrification of informal settlements | CIV | 1 320 000 | - | 1 411 080 | - | 1 508 445 | - |
| 705/830/0 960 | Basic Service Delivery and Infrastructure Development | Resource manages infrastructure and services for access and mobility | Electrical | Regorogile ext. 5 &9 conversion of prepaid metering system | CIV | 1 909 000 | - | 2 040 721 | - | 2 181 531 | |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|---|---|---------------------------------------|---|-------|---|--|---|--|---|--|
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Development of HIV/AIDS Strategy | HR | - | 200 000 | - | 212 400 | - | 229 180 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | ABET | HR | - | 100 000 | - | 106 200 | - | 114 590 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Implementation of EAP | HR | - | 200 000 | - | 212 400 | - | 229 180 |
| 401/830/0 951 | Municipal Transformation and Organisational Development | Attract, develop and retain human capital | Human Resource Management | Learnerships (Finance/Nature conservation) | HR | - | 350 000 | - | 371 700 | - | 401 064 |
| 103/830/0 951 | Good Governance and Public Participation | Promote community involvement | Integrated Development Planning | Development of Public Participation Strategy | IDP | - | 20 000 | - | 21 240 | - | 22 918 |
| 103/830/0 951 | Good Governance and Public Participation | Promote community involvement | Integrated Development Planning | Public Participation (Road Shows, consultations, Imbizos) | IDP | - | 400 000 | - | 424 800 | - | 458 359 |
| 604/340/0 318 | Basic Service Delivery and Infrastructure Development | Promote the well being of all communities | Traffic Management | Speed control machine | PS | 500 000 | - | - | - | - | - |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|--|---|-------------------------------|---|-------|---|--|---|--|---|--|
| 604/830/0 951 | Basic Service Delivery and Infrastructure Development | Promote the well being of all communities | Licensing | Construction of new licensing office | PS | 3 000 000 | | | | - | |
| 604/830/0 951 | Good Governance and Public Participation | To develop and implement integrated management and governance systems | Fleet Management | Security bakkie | PS | 150 000 | - | - | - | - | - |
| 604/830/0 951 | Good Governance and Public Participation | To develop and implement integrated management and governance systems | Fleet Management | LDV(2) 4X4 | PS | 300 000 | - | - | - | - | - |
| 604/830/0 951 | Basic Service Delivery and Infrastructure Development | Promote the well being of all communities | Waste Removal | Refuse removal truck | SW | 1 800 000 | - | - | - | - | - |
| 301/830/0 951 | Financial Viability and Management | Enhance financial viability and accountability | Revenue Management | Debt Collection and Credit Control | REV | - | 3 000 000 | - | 3 186 000 | - | 3 437 649 |
| 301/830/0 951 | Financial Viability and Management | Enhance financial viability and accountability | Revenue Management | Meter Audits | REV | - | - | - | 500 000 | - | 539 500 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop a Tourism Policy | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Correlate Tourism Forum | LED | - | 11 000 | - | - | - | - |

| VOTE NUMBER | KPA | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|----------------------------------|---------------------------|-------------------------------|--|-------|---|--|---|--|---|--|
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Support voluntary Toursim Development Agencies | LED | - | 50 000 | - | - | • | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop and Implement Tourism Strategy | LED | - | 273 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Facilitate and Monitor Local Procurements by the Mines | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Monitor the Implementation of SLP Projects | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Coordinate SMME Forum | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | LED Support (Skills Development for SMMEs) | LED | - | 100 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Provision of Market Stals | LED | - | 800 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop a Rural Development Strategy (Farms) | LED | - | 50 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Field Cropping Cluster | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Red Meat Cluster | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Establish a Game Farm Cluster | LED | - | 11 000 | - | - | - | - |

| | VER 3 YEARS | CTDATECIC | | | | TOTAL | TOTAL | TOTAL | TOTAL | TOTAL | TOTAL |
|------------------|----------------------------------|---------------------------|-------------------------------|---|-------|--------------------------------|-------------------------------------|--------------------------------|-------------------------------------|--------------------------------|-------------------------------------|
| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | CAPITAL BUDGET 2010/2011 | OPERATION AL BUDGET 2010/2011 | CAPITAL BUDGET 2011/2012 | OPERATION AL BUDGET 2011/2012 | CAPITAL BUDGET 2012/2013 | OPERATION AL BUDGET 2012/2013 |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Develop an Implementation Plan for Marketing and Investment Strategy | LED | - | 11 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Marketing and Branding of Thabazimbi Municipality | LED | - | 80 000 | - | - | - | - |
| 503/830/0 951 | Local Economic Development | Ensure economic growth | Local Economic Development | Facilitate LED Summit | LED | - | 50 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Site Development Applications | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Management of Illegal Structures | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Processing of Building Plans | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Development of an Open Space Framework (Regorogile & Thabazimbi) | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Township Establishment Apeisdooring & Rosseauspoort | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Local Area Development Plan (Northam & Thabazimbi) | PED | - | 11 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Formalization of Jabulani Informal Settlement | PED | - | 50 000 | - | - | - | - |

| VOTE NUMBER | КРА | STRATEGIC OBJECTIVE | PROGRAMME | PROJECT NAME | OWNER | TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATION AL BUDGET 2010/2011 | TOTAL CAPITAL BUDGET 2011/2012 | TOTAL OPERATION AL BUDGET 2011/2012 | TOTAL CAPITAL BUDGET 2012/2013 | TOTAL OPERATION AL BUDGET 2012/2013 |
|------------------|----------------------------------|------------------------|-------------------------------|---|-------|---|--|---|--|---|--|
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Land Audit | PED | - | 150 000 | - | - | - | - |
| 502/150/1 502 | Local Economic Development | Ensure economic growth | Local Economic Development | Intergrated (Human Settlement) Identify Land for Development: Northam & Thabazimbi | PED | - | 11 000 | - | - | - | - |

| VOTE | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATIO | Projected ex | penditure - | year to date | Projected e. | xpenditure - | year to date | Projected e. | xpenditure - | year to date | Projected e. | xpenditure - : | year to date |
|------------------|---|-------|---------------------|-------------------|--------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|--------------|
| NUMBER | PROJECT NAIVIE | OWNER | BUDGET 2010/2011 | NAL BUDGET | July | August | September | October | November | December | January | February | March | April | May | June |
| 702/830/0 954 | Regorogile ext. 4 paving of internal streets | CIV | 14 350 000 | - | 3 000 000 | 3 800 000 | 5 000 000 | 7 337 500 | 9 675 000 | 12 012 500 | 14 350 000 | 14 350 000 | 14 350 000 | 14 350 000 | 14 350 000 | 14 350 000 |
| 702/830/0 954 | Rooiberg upgrading of internal roads | CIV | 6 000 000 | - | 1 200 000 | 2 780 000 | 4 820 000 | 5 213 000 | 5 606 000 | 6 000 000 | 6 000 000 | 6 000 000 | 6 000 000 | 6 000 000 | 6 000 000 | 6 000 000 |
| 702/830/0 954 | Regorogile ext. paving of internal streets | CIV | 428 248 | - | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 | 428 248 |
| 702/830/0 954 | Rooiberg development of new cemetries | CIV | 2 155 062 | - | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 | 718 354 |
| 702/830/0 954 | Regorogile Multi purpose centre | CIV | 1 458 690 | - | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 | 1 458 690 |
| 702/830/0 954 | Northam extensions and Rooiberg upgrading of sports facilities | CIV | 2 000 000 | - | 247 895 | 282 410 | 675 323 | 1 087 689 | 1 437 320 | 2 000 000 | 2 000 000 | 2 000 000 | 2 000 000 | 2 000 000 | 2 000 000 | 2 000 000 |
| 703/830/0 954 | Northam ext. 7 construction of water and sewer reticulation | CIV | 5 600 000 | - | 1 120 000 | 2 613 300 | 4 106 600 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 | 5 600 000 |
| 705/830/0 959 | Northam, Regorogile ext. 6, 7 & 9 installation of Highmast lights | CIV | 2 500 000 | - | 625 000 | 1 250 000 | 1 875 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 | 2 500 000 |
| 705/830/0 959 | Rooiberg electrification of informal settlememts | CIV | 363 000 | - | 72 600 | 145 200 | 217 800 | 290 400 | 363 000 | 363 000 | 363 000 | 363 000 | 363 000 | 363 000 | 363 000 | 363 000 |
| 705/830/0 959 | Regorogile electrification of RDP Houses Ext. 3 | CIV | 3 317 000 | - | 663 400 | 1 326 800 | 1 990 200 | 2 653 600 | 3 317 000 | 3 317 000 | 3 317 000 | 3 317 000 | 3 317 000 | 3 317 000 | 3 317 000 | 3 317 000 |
| 705/830/0 959 | Appiesdoorn (Regorogile ext. 9) Electrification of informal settlements | CIV | 1 320 000 | - | 264 000 | 528 000 | 792 000 | 1 056 000 | 1 320 000 | 1 320 000 | 1 320 000 | 1 320 000 | 1 320 000 | 1 320 000 | 1 320 000 | 1 320 000 |
| 705/830/0 960 | Regorogile ext. 5 &9 conversion of prepaid metering system | CIV | 1 909 000 | - | 636 333 | 1 272 666 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 | 1 909 000 |
| 401/830/0 951 | Development of HIV/AIDS Strategy | HR | - | 200 000 | 33 300 | 66 600 | 99 900 | 133 200 | 166 500 | 200 000 | 200 000 | 200 000 | 200 000 | 200 000 | 200 000 | 200 000 |
| 401/830/0 951 | ABET | HR | - | 100 000 | 8 300 | 16 600 | 24 900 | 33 200 | 41 500 | 49 800 | 58 100 | 66 400 | 74 700 | 83 000 | 91 300 | 100 000 |
| 401/830/0 951 | Implementation of EAP | HR | - | 200 000 | | | 50 000 | 50 000 | 50 000 | 100 000 | 100 000 | 100 000 | 150 000 | 150 000 | 150 000 | 200 000 |

| VOTE | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATIO | Projected ex | penditure - | year to date | Projected e | xpenditure - | year to date | Projected e | xpenditure - y | year to date | Projected e | xpenditure - | year to date |
|------------------|---|-------|---------------------|-------------------|--------------|-------------|--------------|-------------|--------------|--------------|-------------|----------------|--------------|-------------|--------------|--------------|
| NUMBER | PROJECT NAIVIE | OWNER | BUDGET 2010/2011 | NAL BUDGET | July | August | September | October | November | December | January | February | March | April | May | June |
| 401/830/0 951 | Learnerships (Finance/Nature conservation) | HR | - | 350 000 | | | 87 500 | 87 500 | 87 500 | 175 000 | 175 000 | 175 000 | 262 500 | 262 500 | 262 500 | 350 000 |
| 103/830/0 951 | Development of Public Participation Strategy | IDP | - | 20 000 | 7 000 | 13 500 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 | 20 000 |
| 103/830/0 951 | Public Participation (Road Shows, consultations, Imbizos) | IDP | - | 400 000 | - | 1 | 10 000 | - | 190 000 | 200 000 | 200 000 | 390 000 | 390 000 | 390 000 | 400 000 | 400 000 |
| 604/340/0 318 | Speed control machine | PS | 500 000 | - | - | - | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 | 500 000 |
| 604/830/0 951 | Construction of new licensing office | PS | 3 000 000 | - | 1 000 000 | 1 700 000 | 2 400 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 |
| 604/830/0 951 | Security bakkie | PS | 150 000 | - | - | - | - | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 |
| 604/830/0 951 | LDV(2) 4X4 | PS | 300 000 | - | - | - | - | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 | 300 000 |
| 604/830/0 951 | Refuse removal truck | SW | 1 800 000 | - | - | - | - | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 | 1 800 000 |
| 301/830/0 951 | Debt Collection and Credit Control | REV | - | 3 000 000 | 650 000 | 420 000 | 480 000 | 220 000 | 240 000 | 210 000 | 260 000 | 260 000 | 260 000 | 260 000 | 260 000 | 260 000 |
| 503/830/0 951 | Develop a Tourism Policy | LED | - | 11 000 | - | - | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Correlate Tourism Forum | LED | - | 11 000 | - | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Support voluntary Toursim Development Agencies | LED | - | 50 000 | - | - | - | - | - | - | - | - | - | 50 000 | 50 000 | 50 000 |
| 503/830/0 951 | Develop and Implement Tourism Strategy | LED | - | 273 000 | - | 123 000 | 123 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 150 000 | 273 000 | 273 000 | 273 000 |
| 503/830/0 951 | Facilitate and Monitor Local Procurements by the Mines | LED | - | 11 000 | - | • | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Monitor the Implementation of SLP Projects | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Coordinate SMME Forum | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | LED Support (Skills Development for SMMEs) | LED | - | 100 000 | - | - | 25 000 | 25 000 | 25 000 | 50 000 | 50 000 | 50 000 | 75 000 | 75 000 | 75 000 | 100 000 |
| 503/830/0 951 | Provision of Market Stals | LED | - | 800 000 | - | - | - | - | - | - | - | - | - | 800 000 | 800 000 | 800 000 |

| VOTE | PROJECT NAME | OWNER | TOTAL CAPITAL | TOTAL OPERATIO | Projected ex | kpenditure - | year to date | Projected e | xpenditure - | year to date | Projected e | xpenditure - | year to date | Projected e | xpenditure - | year to date |
|------------------|---|-------|---------------------|-------------------|--------------|--------------|--------------|-------------|--------------|--------------|-------------|--------------|--------------|-------------|--------------|--------------|
| NUMBER | T ROJECT NAIVE | OWNER | BUDGET 2010/2011 | NAL BUDGET | July | August | September | October | November | December | January | February | March | April | May | June |
| 503/830/0 951 | Develop a Rural Development Strategy (Farms) | LED | - | 50 000 | - | - | - | - | - | - | - | - | - | 50 000 | 50 000 | 50 000 |
| 503/830/0 951 | Establish a Field Cropping Cluster | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Establish a Red Meat Cluster | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Establish a Game Farm Cluster | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Develop an Implementation Plan for Marketing and Investment Strategy | LED | - | 11 000 | - | - | - | - | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 503/830/0 951 | Marketing and Branding of Thabazimbi Municipality | LED | - | 80 000 | - | 1 | 20 000 | 20 000 | 20 000 | 40 000 | 40 000 | 40 000 | 60 000 | 60 000 | 60 000 | 80 000 |
| 503/830/0 951 | Facilitate LED Summit | LED | - | 50 000 | - | - | - | - | - | - | - | 50 000 | 50 000 | 50 000 | 50 000 | 50 000 |
| 502/150/1 502 | Site Development Applications | PED | - | 11 000 | - | - | 11 000 | | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 502/150/1 502 | Management of Illegal Structures | PED | - | 11 000 | - | 11 000 | - | | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 502/150/1 502 | Processing of Building Plans | PED | - | 11 000 | - | - | - | | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 502/150/1 502 | Development of an Open Space Framework (Regorogile & Thabazimbi) | PED | - | 11 000 | - | 123 000 | - | | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 502/150/1 502 | Township Establishment Apeisdooring & Rosseauspoort | PED | - | 11 000 | - | 11 000 | - | | - | - | - | - | - | 11 000 | 11 000 | 11 000 |
| 502/150/1 502 | Local Area Development Plan (Northam & Thabazimbi) | PED | - | 11 000 | - | - | | - | | - | - | | - | - | 11 000 | 11 000 |
| 502/150/1 502 | Formalization of Jabulani Informal Settlement | PED | - | 50 000 | - | - | - | | - | - | - | - | - | - | 50 000 | 50 000 |
| 502/150/1 502 | Land Audit | PED | - | 150 000 | - | - | 25 000 | | - | - | - | - | 25 000 | 50 000 | 50 000 | 50 000 |

| VOTE NUMBER | PROJECT NAME OWNER | OWNER | /NER TOTAL CAPITAL BUDGET 2010/2011 | TOTAL OPERATIO NAL BUDGET | Projected expenditure - year to date Projected expenditure - year to date | | | | | | Projected ex | xpenditure - y | year to date | Projected ex | kpenditure - y | year to date |
|------------------|---|--------|-------------------------------------|------------------------------------|---|--------|-----------|---------|----------|----------|--------------|----------------|--------------|--------------|----------------|--------------|
| | | STITLE | | | July | August | September | October | November | December | January | February | March | April | May | June |
| 502/150/1 502 | Intergrated (Human Settlement) Identify Land for Development: Northam & Thabazimbi | PED | - | 11 000 | - | | - | | - | - | • | - | 11 000 | 11 000 | 11 000 | 11 000 |

| Vote Description | 2006/07 | 2007/08 | 2008/09 | Cı | urrent Year 2009/ | 10 | 2010/11 Mediu | m Term Revenue Framework | & Expenditure |
|--|--------------------|--------------------|--------------------|-----------------|--------------------|-----------------------|------------------------|-----------------------------|---------------------------|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue by Vote | | | | | | | | | |
| 001 Political Office Bearers | 45 106 | 48 830 | 44 597 | 67 911 | 56 189 | 56 189 | 71 469 | 82 763 | 85 790 |
| 002 Municipal Manager | _ | _ | - | - | _ | - | - | - | - |
| 003 Budget and Treasury | 5 624 | 6 938 | 8 917 | 4 889 | 4 552 | 4 552 | 6 484 | 6 905 | 7 444 |
| 004 Planning and Development | 478 | 655 | - | 803 | 803 | 803 | 838 | 893 | 962 |
| 005 Technical Services | 21 096 | 18 567 | 47 998 | 62 444 | 69 132 | 69 132 | 79 438 | 84 602 | 91 201 |
| 006 Corporate Services | 1 086 | 646 | 590 | 1 465 | 1 465 | 1 465 | 2 127 | 2 265 | 2 442 |
| 007 Community and Social Services | 8 972 | 7 375 | 6 622 | 11 303 | 7 203 | 7 203 | 18 707 | 24 666 | 26 482 |
| Total Revenue by Vote | 82 361 | 83 010 | 108 724 | 148 813 | 139 343 | 139 343 | 179 063 | 202 094 | 214 321 |
| Expenditure by Vote to be appropriated | | | | | | | | | |
| 001 Political Office Bearers | 21 644 | 21 111 | 18 692 | 32 694 | 30 303 | 30 303 | 33 366 | 35 534 | 38 306 |
| 002 Municipal Manager | - | - | 2 362 | 2 598 | 3 292 | 3 292 | 3 947 | 4 192 | 4 550 |
| 003 Budget and Treasury | 4 094 | 2 862 | 4 356 | 3 701 | 11 016 | 11 016 | 21 838 | 23 259 | 25 074 |
| 004 Planning and Development | 2 197 | 1 884 | 3 787 | 2 173 | _ | _ | 5 152 | 5 487 | 5 915 |
| 005 Technical Services | 28 447 | 40 747 | 49 118 | 78 189 | 70 513 | 70 513 | 72 854 | 83 501 | 90 449 |
| 006 Corporate Services | 704 | 391 | 5 047 | 2 445 | 6 813 | 6 813 | 16 326 | 17 377 | 18 756 |
| 007 Community and Social Services | 14 094 | 15 269 | 15 025 | 26 937 | 16 941 | 16 941 | 21 889 | 23 373 | 26 591 |
| Total Expenditure by Vote | 71 180 | 82 264 | 98 386 | 148 737 | 138 879 | 138 879 | 175 371 | 192 722 | 209 640 |
| Surplus/(Deficit) for the year | 11 181 | 746 | 10 338 | 76 | 464 | 464 | 3 692 | 9 372 | 4 681 |

| Standard Classification Description | 2006/07 | 2007/08 | 2008/09 | С | urrent Year 2009/ | 10 | 2010/11 Med | lium Term Reven Framework | ue & Expenditure |
|-------------------------------------|--------------------|--------------------|--------------------|-----------------|--------------------|-----------------------|------------------------|------------------------------|---------------------------|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Revenue - Standard | | | | | | | | | |
| Executive & Council | 45 106 | 48 830 | 44 241 | 43 580 | 56 189 | 56 189 | 71 469 | 82 763 | 85 790 |
| Budget & Treasury Office | 5 624 | 6 938 | 8 917 | 1 831 | 4 552 | 4 552 | 6 484 | 6 905 | 7 444 |
| Corporate Services | 1 086 | 646 | 590 | 1 520 | 1 465 | 1 465 | 2 127 | 2 265 | 2 442 |
| Planning & Development | 478 | 655 | 356 | 5 051 | 803 | 803 | 838 | 893 | 962 |
| Health | | | | - | - | - | - | - | - |
| Community & Social Services | 234 | 247 | 190 | 5 845 | 297 | 297 | 393 | 5 162 | 5 456 |
| Housing | - | | | - | - | - | - | - | - |
| Public Safety | 3 839 | 2 943 | 18 485 | 10 843 | 2 370 | 2 370 | 3 960 | 4 217 | 4 547 |
| Sport and Recreation | | | 15 | 4 882 | 16 | 16 | - | - | - |
| Environmental Protection | | | | - | - | _ | - | _ | - |
| Waste Management | 4 900 | 4 185 | 4 651 | 6 543 | 4 520 | 4 520 | 14 354 | 15 288 | 16 480 |
| Waste Water Management | 5 040 | 5 584 | 5 462 | 4 033 | 9 686 | 9 686 | 13 646 | 14 533 | 15 667 |
| Road Transport | 51 | 25 | - | 20 182 | 30 | 30 | 61 | 65 | 70 |
| Water | 10 395 | 9 057 | 14 202 | 19 667 | 25 947 | 25 947 | 30 903 | 32 911 | 35 478 |
| Electricity | 5 609 | 3 901 | 11 615 | 24 837 | 33 468 | 33 468 | 34 828 | 37 092 | 39 985 |
| Total Revenue - Standard | 82 361 | 83 010 | 108 724 | 148 813 | 139 343 | 139 343 | 179 063 | 202 094 | 214 321 |
| Expenditure - Standard | | | | | | | | | |
| Executive & Council | 33 196 | 34 005 | 36 546 | 97 877 | 23 188 | 23 188 | 37 313 | 39 727 | 42 855 |
| Budget & Treasury Office | 3 835 | 2 893 | 4 316 | 5 102 | 11 066 | 11 066 | 21 838 | 23 258 | 25 265 |
| Corporate Services | - | 290 | 5 001 | 691 | 13 720 | 13 720 | 15 576 | 16 575 | 17 899 |
| Planning & Development | 2 197 | 1 904 | 3 752 | 837 | 4 292 | 4 292 | 5 152 | 5 486 | 5 915 |
| Health | 1 172 | - | - | - | _ | - | 5 | 5 | 6 |
| Community & Social Services | 1 616 | 2 784 | 3 414 | 208 | 3 542 | 3 542 | 5 206 | 5 544 | 7 476 |
| Housing | - | - | - | - | _ | - | - | _ | - |
| Public Safety | 5 831 | 6 049 | 2 220 | 2 968 | 8 429 | 8 429 | 14 057 | 14 970 | 16 138 |
| Sport and Recreation | 3 062 | 2 780 | 6 020 | 17 | - | - | 4 426 | 4 713 | 5 082 |
| Environmental Protection | - | - | - | - | 4 077 | 4 077 | - | _ | - |
| Waste Management | 3 376 | 3 036 | 3 366 | 85 | 395 | 395 | 4 886 | 5 193 | 5 622 |
| Waste Water Management | 3 579 | 2 295 | 3 377 | 10 107 | 3 513 | 3 513 | 3 698 | 3 938 | 4 245 |
| Road Transport | - | - | 1 061 | - | 22 096 | 22 096 | 18 243 | 19 311 | 21 099 |
| Water | 9 442 | 8 672 | 12 289 | 20 106 | 19 057 | 19 057 | 17 537 | 18 664 | 20 151 |
| Electricity | 3 874 | 17 557 | 17 025 | 10 738 | 25 505 | 25 505 | 27 435 | 35 339 | 37 887 |
| Total Expenditure - Standard | 71 181 | 82 264 | 98 386 | 148 737 | 138 879 | 138 879 | 175 371 | 192 722 | 209 640 |
| Surplus/(Deficit) for the year | 11 181 | 746 | 10 338 | 76 | 464 | 464 | 3 692 | 9 372 | 4 681 |

| Vote Description | 2006/07 | 2007/08 | 2008/09 | | Current Ye | ear 2009/10 | | 2010/11 Mediu | m Term Revenue Framework | & Expenditure |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|-------------------|------------------------|-----------------------------|---------------------------|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| Capital expenditure - Municipal Vote | | | | | | | | | | |
| Multi-Year expenditure to be appropriated | | | | | | | | | | |
| 001 Political Office Bearers | 400 | 6 | _ | _ | _ | - | _ | _ | _ | _ |
| 002 Municipal Manager | - | 92 | - | - | - | - | - | 3 150 | 3 367 | 3 600 |
| 003 Budget and Treasury | - | 48 | - | - | - | - | - | 150 | 160 | 171 |
| 004 Planning and Development | 45 | - | 58 | 4 344 | 4 344 | 4 344 | 4 344 | - | - | - |
| 005 Technical Services | 18 952 | 10 871 | 17 438 | 24 092 | 27 050 | 27 050 | 27 050 | 33 989 | 36 334 | 38 841 |
| 006 Corporate Services | 151 | 105 | 790 | 800 | 800 | 800 | 800 | 2 500 | 2 673 | 2 857 |
| 007 Community and Social Services | 604 | 4 326 | 7 554 | 3 818 | 860 | 860 | 860 | 9 250 | 9 888 | 10 571 |
| Capital Multi-year expenditure sub-total | 20 152 | 15 449 | 25 840 | 33 054 | 33 054 | 33 054 | 33 054 | 49 039 | 52 422 | 56 039 |
| Single Year expenditure to be appropriated | | | | | | | | | | |
| Capital single-year expenditure sub-total | - | - | _ | _ | - | _ | _ | - | - | _ |
| Total Capital Expenditure | 20 152 | 15 449 | 25 840 | 33 054 | 33 054 | 33 054 | 33 054 | 49 039 | 52 422 | 56 039 |
| Capital Expenditure - Standard | | | | | | | | | | |
| Executive & Council | 400 | 98 | | | | | | 3 150 | 3 367 | 3 600 |
| Budget & Treasury Office | - | 48 | | | | | | 150 | 160 | 171 |
| Corporate Services | 151 | 105 | 790 | 800 | 800 | 800 | 800 | 3 250 | 3 474 | 3 714 |
| Planning & Development | 45 | - | 58 | 4 344 | 4 344 | 4 344 | 4 344 | - | - | - |
| Health | | | | | | - | | - | - | - |
| Community & Social Services | 604 | 4 326 | 7 554 | 3 818 | 860 | 860 | 860 | 7 400 | 7 911 | 8 456 |
| Housing | | | | | | | | | - | - |
| Public Safety | | | | | | | | | - | - |
| Sport and Recreation | | | | | | | | 100 | 107 | 114 |
| Environmental Protection | | | | | | | | | - | - |
| Waste Management | - | = | | | | | | 2 500 | 2 673 | 2 857 |
| Waste Water Management | 3 625 | - | 884 | | | | | | - | - |
| Road Transport | 4 204 | 10 715 | 13 296 | 24 092 | 27 050 | 27 050 | 27 050 | 21 815 | 23 320 | 24 929 |
| Water | 11 123 | _ | 1 494 | | | | | 3 255 | 3 480 | 3 720 |
| Electricity | - | 156 | 1 763 | | | | | 7 419 | 7 930 | 8 478 |
| Total Capital Expenditure - Standard | 20 152 | 15 448 | 25 840 | 33 054 | 33 054 | 33 054 | 33 054 | 49 039 | 52 422 | 56 039 |
| Funded by: | | | | | | | | - | | |
| National Government | 12 703 | 14 661 | 20 464 | 25 855 | 25 855 | 25 855 | 25 855 | 28 892 | 34 749 | 42 252 |
| Provincial Government | | | | | | | | - | - | - |
| District Municipality | | | | | | | | - | - | _ |
| Other Grants & Subsidies | 1 710 | 788 | 2 650 | 1 000 | 1 000 | 1 000 | 1 000 | 5 000 | 10 000 | 3 000 |
| Total Capital transfers recognised | 14 413 | 15 449 | 23 114 | 26 855 | 26 855 | 26 855 | 26 855 | 33 892 | 44 749 | 45 252 |
| Public contributions & donations | | | | | | | | | | |
| Borrowing | | | | | | | | | | |
| Internally generated funds | 5 739 | - | 2 726 | 6 199 | 6 199 | 6 199 | 6 199 | 15 147 | 7 673 | 10 787 |
| Total Capital Funding | 20 152 | 15 449 | 25 840 | 33 054 | 33 054 | 33 054 | 33 054 | 49 039 | 52 422 | 56 039 |

| Vote Description | 2006/07 | 2007/08 | 2008/09 | | Current Ye | ear 2009/10 | | 2010/11 Mediu | 2010/11 Medium Term Revenue & Expenditur Framework | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|----------------------|------------------------|---|---------------------------|--|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 | |
| Capital expenditure - Municipal Vote | | | | | | | | | | | |
| Multi-Year expenditure appropriation | | | | | | | | | | | |
| 001 Political Office Bearers | 400 | 6 | _ | - | _ | _ | - | - | - | - | |
| 101 Council General | 400 | 6 | _ | _ | _ | _ | _ | _ | _ | - | |
| 102 Secretariat | _ | _ | _ | - | _ | _ | _ | _ | _ | - | |
| 103 Public Relations | _ | _ | _ | _ | _ | _ | _ | _ | _ | - | |
| 002 Municipal Manager | _ | 92 231 | _ | - | _ | - | - | 3 150 | 3 367 | 3 600 | |
| 201 Office : Municipal Manager | _ | 92 | _ | _ | _ | _ | _ | 3 150 | 3 367 | 3 600 | |
| 202 Internal Audit Unit | _ | - | _ | _ | _ | _ | - | - | - | - | |
| 003 Budget and Treasury | _ | 48 | - | - | _ | - | - | 150 | 160 | 171 | |
| 301 Office : Chief Financial Officer | _ | _ | _ | _ | _ | _ | _ | 150 | 160 | 171 | |
| 302 Supply Chain and Expenditure | _ | 48 | _ | _ | _ | _ | _ | _ | _ | _ | |
| 303 Debtor's Management and Income | - | - | - | - | - | - | _ | _ | _ | _ | |
| 304 Financial Reporting | - | - | - | - | - | - | - | - | - | - | |
| 004 Planning and Development | 45 | - | 58 | 4 344 | 4 344 | 4 344 | 4 344 | - | - | - | |
| 401 Office :Planning and Development Manager | 45 | - | 58 | _ | - | - | - | - | - | - | |
| 402 Town Planning | - | - | - | - | - | - | - | - | - | - | |
| 403 Local Economic Development | - | - | - | 4 344 | 4 344 | 4 344 | 4 344 | - | - | - | |
| 404 Game Reserve | - | - | - | - | - | - | - | - | - | - | |
| 005 Technical Services | 18 952 | 10 871 | 17 438 | 24 092 | 27 050 | 27 050 | 27 050 | 33 989 | 36 334 | 38 841 | |
| 501 Office : Technical Services Manager | - | - | 1 109 | - | - | - | ı | - | - | - | |
| 502 Roads and Stormwater | 2 955 | 10 715 | 12 188 | 18 000 | 20 958 | 20 958 | 20 958 | 21 815 | 23 320 | 24 929 | |
| 503 Water | 11 123 | - | 1 494 | 1 000 | 1 000 | 1 000 | 1 000 | 4 755 | 5 083 | 5 434 | |
| 504 Waste Water Management | 3 625 | - | 884 | 5 092 | 5 092 | 5 092 | 5 092 | - | - | - | |
| 505 Electricity | - | 156 | 1 763 | - | - | - | - | 7 419 | 7 930 | 8 478 | |
| 506 Mechanical Workshop | 1 249 | - | - | - | - | - | - | - | - | - | |
| 006 Corporate Services | 151 | 105 | 790 | 800 | 800 | 800 | 800 | 2 500 | 2 673 | 2 857 | |
| 601 Office : Corporate Services Manager | - | 105 | 790 | 200 | 200 | 200 | 200 | 2 500 | 2 673 | 2 857 | |
| 602 Human Resource | - | - | - | 600 | 600 | 600 | 600 | - | - | - | |
| 603 Administration and Council Support | - | - | -1 | - | - | - | ı | - | - | - | |
| 604 Legal Services | 151 | - | - | - | - | - | - | - | - | - | |
| 007 Community and Social Services | 604 | 4 326 | 7 554 | 3 818 | 860 | 860 | 860 | 9 250 | 9 888 | 10 571 | |
| 701 Office : Community & Social Manager | - | - | 84 | _ | - | - | - | 400 | 428 | 457 | |
| 702 Protection Services | 604 | 2 708 | 526 | 860 | 860 | 860 | 860 | 6 000 | 6 414 | 6 857 | |
| 703 Fire Fighting and Preventing | - | 63 | _ | - | _ | - | - | 350 | 374 | 400 | |
| 704 Community Development Services | - | 959 | 4 800 | - | - | - | - | - | - | - | |
| 705 Waste Management | - | - | - | - | - | - | - | 2 500 | 2 673 | 2 857 | |
| 706 Parks; Sport and Recreation | - | 10 | - | - | - | - | - | - | - | _ | |
| 707 Cemetries | - | 587 | 2 144 | 2 958 | - | - | | | - | - | |
| Total Capital Expenditure | 20 152 | 15 449 | 25 840 | 33 054 | 33 054 | 33 054 | 33 054 | 49 039 | 52 422 | 56 039 | |

| Description | 2006/07 | 2007/08 | 2008/09 | | Current Ye | ear 2009/10 | | 2010/11 Mediu | m Term Revenue Framework | & Expenditure |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|-------------------|------------------------|-----------------------------|---------------------------|
| R thousand | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2010/11 | Budget Year +1 2011/12 | Budget Year +2 2012/13 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Ratepayers and other | 35 759 | 41 905 | 41 431 | 74 110 | 74 110 | 74 110 | 74 110 | 27 261 | 29 274 | 30 045 |
| Government - operating | 29 134 | 44 967 | 30 808 | 24 752 | 25 720 | 25 720 | 25 720 | 47 438 | 50 940 | 52 282 |
| Government - capital | | | 21 956 | 20 384 | 20 384 | 20 384 | 20 384 | 33 892 | 36 394 | 37 353 |
| Interest | 1 112 | 5 294 | 2 801 | 2 912 | 2 912 | 2 912 | 2 912 | 804 | 863 | 886 |
| Dividends | | | | | | | | | | |
| Payments | | | | | | | | | | |
| Suppliers and employees | -45 315 | -48 945 | -50 306 | -93 854 | -90 185 | -90 185 | -90 185 | -38 339 | -52 618 | -53 974 |
| Finance charges | -2 482 | -2 539 | -1 576 | -2 600 | -2 600 | -2 600 | -2 600 | -1 095 | -1 176 | -1 207 |
| Transfers and Grants | _ | - | - | | - | - | - | | | |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 18 208 | 40 683 | 45 114 | 25 704 | 30 341 | 30 341 | 30 341 | 69 962 | 63 677 | 65 384 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - | - |
| Decrease (Increase) in non-current debtors | _ | - | - | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | | | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | -939 | -2 992 | -2 338 | -116 | -116 | -116 | -116 | -12 000 | -12 886 | -13 225 |
| Payments | | | | | | | - | | | |
| Capital assets | -20 152 | -15 164 | -13 652 | - | -6 136 | -6 136 | -6 136 | -49 039 | -52 422 | -56 039 |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | -21 091 | -18 155 | -15 990 | -116 | -6 252 | -6 252 | -6 252 | -61 039 | -65 308 | -69 265 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Short term loans | | | _ | _ | _ | _ | _ | _ | _ | _ |
| Borrowing long term/refinancing | | | _ | - | _ | _ | - | _ | _ | _ |
| Increase in consumer deposits | 245 | 25 | -503 | 26 | 26 | 26 | 26 | 27 | 29 | 30 |
| Payments . | | | | | | | - | | | |
| Repayment of borrowing | 1 641 | -806 | -7 776 | -1 508 | -1 508 | -1 508 | -1 508 | -1 568 | -1 452 | -1 327 |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 1 886 | -782 | -8 280 | -1 482 | -1 482 | -1 482 | -1 482 | -1 541 | -1 423 | -1 297 |
| NET INCREASE/ (DECREASE) IN CASH HELD | -996 | 21 746 | 20 844 | 24 106 | 22 607 | 22 607 | 22 607 | 7 382 | -3 054 | -5 177 |
| Cash/cash equivalents at the year begin: | -7 547 | -8 543 | -10 358 | -7 945 | -7 945 | -7 945 | -7 945 | 950 | | 5 278 |
| Cash/cash equivalents at the year end: | -8 543 | 13 202 | 10 486 | 16 161 | 14 662 | 14 662 | 14 662 | 8 332 | | 101 |

